## บทคัดย่อ

การพัฒนาบุคลากรขององค์การโทรศัพท์แห่งประเทศไทย
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### **ABSTRACT**

Abstract of thesis submitted to the Graduate School Project of Maejo University in partial fulfillment of the requirements for the degree of Master of Business Administration in Business Administration

# PERSONNEL DEVELOPMENT OF THE TELEPHONE ORGANIZATION OF THAILAND IN CHIANGMAI

By

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The objectives of this research were to investigate: 1) the current stage of personnel development of the Telephone Organization of Thailand (T.O.T) in Chiangmai; 2) T.O.T employees expectations of personnel development; 3) their needs for personnel development; and 4) their problems and obstacles concerning such matter. The data was collected by means of questionnaires from 180 samples of T.O.T employees in Chiangmai, which were chosen by the use of the systematic random sampling technique, and analyzed by using of the SPSS for Windows.

The findings revealed the most employees were male, 31-40 years old, graduated with a bachelor degree, and worked in the technical department. The employees with work experience of 6-10 years were approximately the same number as those with 11-15 years experience.

In most employees opinions, all aspects of personnel development were conducted at a low level, i.e. orientation, job assignment, training, further education and unconventional development.

Most employees had a high level of expectations of all aspects of T.O.T personnel development and wanted all of them to be improved. Their expectations and actual personnel development performance were found to be significantly different, at the level of 0.05.

The employees overall problems were found to be at a moderate level. The problems were as follows: the employees lacked enthusiasm in gaining new knowledge and experiences; they were not given opportunity to participate in determining training projects; the selection of employees for training was inappropriate and training programs were not continuously conducted; and the budget was insufficient for conducting personnel development activities.