

	MARIE AND
Opening Remarks The bears say down, the bulls say up. The numbers say	8
Bloomberg View Europe's wrong turn on auto emissions • The U.K.'s Trump tizzy	12
Global Economics	
Iran says it'll soon pump an additional 1 million barrels of oil a day. Not everyone may want it	14
Taiwan's new president will face a slumping economy tied more than ever to China and Hong Kong	15
Can Venezuelan dissident Leopoldo López shift from inspirational force to effective political leader?	16
An anticorruption crackdown in Romania has put the clampdown on infrastructure projects	17
Companies/Industries	
As 10,000 boomers a day hit retirement age, companies race to hold on to their knowledge	19
Pizza Hut tries gussying up its restaurants to grab a bigger slice of the market	20
Takeda Pharmaceutical looks outside Asia for a cure to its blues	21
With its \$5.4 billion bid for GE Appliances, China's Haier hopes it's found the key to U.S. success	22
Briefs: MLB retires regional streaming blackouts; Macy's could be a takeover target	23
Politics/Policy	
An issue that unites the right and the left: Cops shouldn't be allowed to take your stuff	24
Michigan may have more than one mess to clean up	26
As Huma Abedin works to get her boss elected president, her husband, Anthony Weiner, can't avoid attention	26
Millions of dollars are at stake as California's high court decides whether tellers and cashiers should have a seat	27
Technology	
A cybersecurity law in China puts the muscle on foreign tech companies	29
Matching the world's best-tasting coffee—without all the civet poop	30
Uber's third annual January price cut may hamper its push to eke out a profit in North America	31
If you're always losing your keys or that #\$@&%*! Apple TV remote, then you need a Pixie	32
Innovation: Ever wonder where to buy a <i>House of Cards</i> power suit? There's an app for that	33
Markets/Finance	
The case for allowing U.S. states to declare bankruptcy	35
In oil country, restructuring specialists have never been more needed—or dreaded	36
With some sanctions on Iran lifted, is its stock market the Next Big Thing?	37
AmEx has to find a way to reach the 99 Percent	38
Bid/Ask: Canada's Brookfield bids for U.S. malls; Seinfeld culls his herd of classic Porsches	39
Features	
Affirmative Inaction Silicon Valley says yes to black programmers. So where are they?	40
The Mysterious Mr. Mercer Meet the secretive hedge fund manager bankrolling Ted Cruz	46
Squeeze Play A California olive grower says his oil is better than Italy's	52
Etc.	
We tried on-demand butler service Hello Alfred. Not everything came on a silver platter	59
Grooming: Avocados, dryer sheets, and more of what you'll need to keep your hair looking healthy this winter	62
Rant: As they upgrade fitting rooms, retailers should first stop casting shoppers in an unflattering light	64
Technology: The Genesis lamp might be the beginning of a better night's sleep	65
The Critic: Making a Murderer, Serial, The Jinx: We love true crime, but are these shows safe bets for the networks?	66

What I Wear to Work: Amy Ritchie Johnson works with artists but doesn't feel she has to dress like them

How Did I Get Here? Priceline CEO Darren Huston went for coffee when tech was all the buzz



How the cover gets made

"The cover story is on tech companies that are struggling to diversify their employee pool."

"What kind of companies?"

"Large ones in Silicon Valley, like Google."

"So much for the technocratic utopia. We should probably photograph some of the people who are trying to get hired."



"Love this photo."

"What should we do for the headline?"



"Do you think people will misread it as 'Coders LIKE Us'?"

"No...but it would be terrible if they did."



67

68